



## The Thriving Hive: How People-Centric Workplaces Ignite Engagement and Fuel Results

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### Thriving

“to be **energized** and  
**empowered** to do  
**meaningful work**”

Harvard Business Review: Why Microsoft Measures Employee Thriving Not Engagement, June 2022

Harvard Business Review: Why Microsoft  
Measures Employee Thriving Not Engagement,  
June 2022 [Link](#)



### Why Care About Well-being?

**75%**

Of medical  
costs are due to  
preventable  
conditions

**\$322**  
billion

Of turnover and  
lost productivity  
due to  
employee  
burnout

**15%**

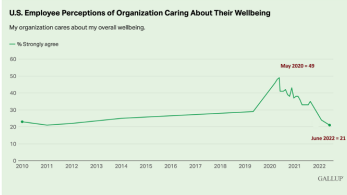
Of total payroll  
in voluntary  
turnover costs,  
due to burnout

Source: Gallup

Gallup: Employee Well-being is Key for Workplace  
Productivity  
[Link](#)



### Employee Perceptions



Gallup: Employee Perceptions  
[Link](#)

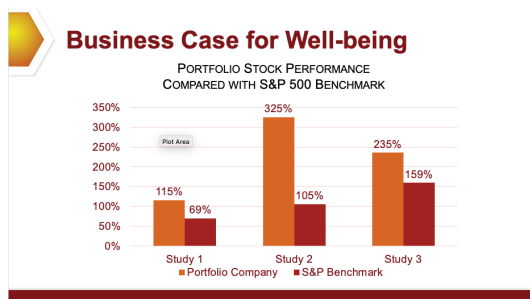


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## Microsoft Workplace Trends Report 2022

[Link](#)



### Study 1

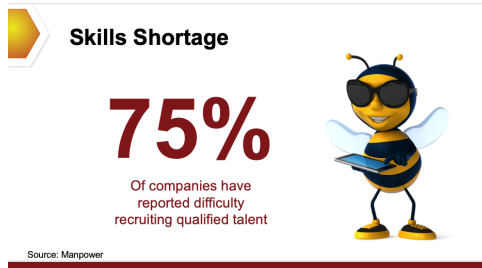
Goetzel et al. The Stock Performance of American Companies Investing in a Culture of Health, American Journal of Health Promotion, January 2019 [Link](#)

### Study 2

Goetzel et al. The Stock Performance of C. Everett Koop Award Winners Compared With the Standard & Poor's 500 Index. J Occup Environ Med 2016 Jan; 58(1):9-15 [Link](#)

### Study 3

Grossmeier et al. Linking Workplace Health Promotion Best Practices and Organizational Financial Performance: Tracking Market Performance of Companies With Highest Scores on the HERO Scorecard. J Occup Environ Med 2016 Jan; 58(1):16-23 [Link](#)



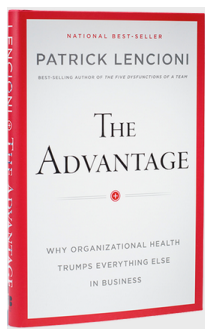
Manpower: The Talent Shortage [Link](#)



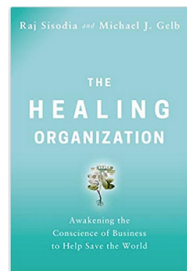
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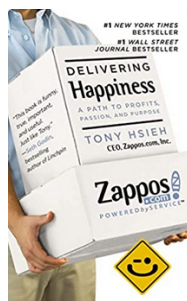
Gallup: Is Quiet Quitting Real? [Link](#)



The Advantage  
Patrick Lencioni  
[Link](#)



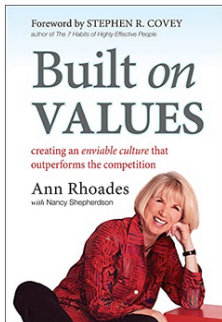
The Healing Organization  
Raj Sisadio and Michael Gelb  
[Link](#)



Delivering Happiness: A Path to Profit, Passion, and Purpose  
Tony Hsieh [Link](#)



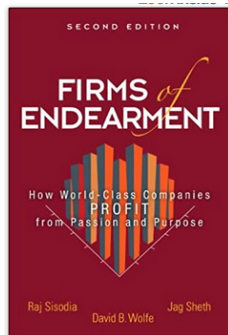
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Built on Values: Creating an Envable Culture that Outperforms the Competition

Ann Rhodes

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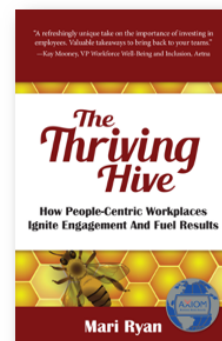
Firms of Endearment: How World-Class Companies Profit from Passion and Purpose

Raj Sisodia, Jay Sheth, David B. White

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